# THE APPLICATION OF QUEUEING THEORY FOR MAXIMIZING SYSTEM SIZE USING ENCOURAGED ARRIVAL

S. Immaculate, P. Rajendran\*

Department of Mathematics, School of Advanced Sciences, Vellore Institute of Technology, Vellore, India - 632014. immaculate.s@vit.ac.in Correspondence email: prajendran@vit.ac.in

#### Abstract

Customers are frequently drawn in by lucrative deals and discounts offered by businesses. These interested customers are referred to as encouraged arrivals. The major goal of this study is to evaluate the performance of the automobile assembly line in order to decrease waiting time by coordinating the activities at each workstation using stopwatch time study approach. The novelty of this research is to convert poisson arrival to encouraged arrival with some discounts (like., 10%, 20%). The queuing problem is represented by the notation M/M/1: FCFS/ $\infty/\infty$  in Kendall's notation. It is a single channel, multi-server service with infinite system capacity and an infinite number of calling population. Data concerning the system's encouraged arrival and service distribution were established. These data were used to calculate the system performance parameter. The finding of the study was used to predict the system's performance and effectiveness and to make logical recommendations for possible future improvements. According to the results, it is possible to conclude that increasing the level of automation reduces part waiting time, decreasing the cost of waiting. When compared to the poisson arrival system, the size of the Markovian encouraged arrival queuing system is increased as shown in the table. Little's law is verified that system size and queue size is same as in length. Little's law is used to predicts lead time based on production rate and work-inprocess. Here it is verified as shown in table.

**Keywords:** Encouraged arrival, Assembly Line, Queuing Analysis, Stopwatch time study, Steady state Solution.

# 1. Introduction

In public areas like post offices, banks and gas stations, waiting is a common occurrence. Not just people, but also machinery and moving vehicles at traffic lights experience the phenomena of waiting. Bottlenecks arise and assume the shape of lines when resources are limited and unable to fulfil demand. In an assembly line, to make a final product as soon as possible, pieces are systematically attached to a product utilizing the well-planned logistics. The sequential organization of employees, equipment or parts is the main goal of assembly lines. In flow-oriented production system, the productive units performing the operations are repeatedly linked to a service.

The work components are often conveyed along the line via, a transportation system such as a conveyor belt where they are delivered to stations one after another. The different types of assembly lines include single-model, batch-model and mixed-model lines. A few product models are

RT&A, No 2 (73) Volume 18, June 2023

QUEUEING THEORY FOR MAXIMIZING SYSTEM SIZE

manufactured in batches, one at a time on the same line with time allocated for a changeover so that the line is set up for the production of a new system. The procedure for choosing the configuration of the goods to be produced on the line must minimize the number of workstations, balance the delay and fulfil other placement requirements such as production rate, variety, minimal distance moved, division of labor and quality.

Introduction to congestion theory in telephone systems was discussed in [1] effective implementation of cycle time reduction strategies. For semiconductor back-end manufacturing considered in [2]. The goal of traditional assembly line balancing procedures is to get us to the point of subdividing work so that the amount of time that stations are out of balance is kept to a minimum is studied in [3]. Queuing analysis to analyses patient load in outpatient and inpatient services to facilitate more realistic resource planning is found in [4]. The Application of queuing theory in multistage production line is studied in [5]. Discussion of operational transport analysis methods and the practical application of queuing theory to stationary traffic considered in [6]. Modelling and analysis of manufacturing systems considered in [7]. Queuing theory in solving automobile assembly line problems in [8]. Improving effectiveness and efficiency of assembly line with a stopwatch time study and balancing activity elements was discussed in [9]. Queuing theory and manufacturing systems modelling and analysis are done and they are developed. Few among them were found in [10 and 11]. Parallel tasks and stations are considered by Bard (1989), as is dead time, which is the time required for transporting workpieces from one station to the next while no tasks can be executed.

Maximization of system size in solving automobile assembly line problem using encouraged arrival proposed in this work. An introduction is described in Section 1. The Markovian queue with encouraged arrival for mathematical model formulation is described in Section 2. Numerical illustrations are provided in Section 3. Results and discussion are given in Section 4. Section 5 contains the Conclusion.

## 2. Mathematical Model

The mathematical model predicates to satisfy the following conditions:

- i) Customers arrive one by one to an encouraged arrival discipline process with rate  $\lambda(1 + \chi)$ , where  $\chi$  represents the customer's previous or observed data. If a previous firm gave discounts and percentages, the number of consumers observed values ranging from  $\chi = 0.1$  and  $\chi = 0.2$  respectively.
- ii) Service time is symmetrically and exponentially distributed.
- iii) Customers adhere to the first in, first out principle.

#### 2.1 Steady State Solution:

We obtain the following system of differential difference equations.

$$\frac{d}{dt}P_0(t) = -\lambda(1+\chi)P_0(t) + \mu P_1(t)$$
(1)

$$\frac{d}{dt}P_n(t) = \lambda(1+\chi)P_{n-1}(t) - \{\lambda(1+\chi) + \mu\}P_n(t) + \mu P_{n+1}(t) \quad n \ge 1$$
(2)

In the steady state, as  $t \to \infty$ ,  $P_n(t) = P_n$  and therefore  $P_n^1(t) = 0$  as  $t \to \infty$  then, the equations are,

$$0 = -\lambda(1+\chi)P_0 + \mu P_1$$
 (3)

$$0 = \lambda(1+\chi)P_{n-1} - \{\lambda(1+\chi) + \mu\}P_n + \mu P_{n+1}$$
(4)

Now the value of  $P_n$  is obtained as,  $P_n = \rho^n P_0$ 

S. Immaculate, P. Rajendran	RT&A, No 2 (73)
QUEUEING THEORY FOR MAXIMIZING SYSTEM SIZE	Volume 18, June 2023
$- (\lambda(1+\gamma))^n$	

 $P_n = \left(\frac{\lambda(1+\chi)}{\mu}\right)^n P_0 \tag{5}$ 

The value  $P_0$  can be computed by using the obvious requirement, that the sum of all probabilities must be equal to 1.

$$\sum_{n=0}^{\infty} P_n = P_0 \sum_{n=0}^{\infty} \rho^n$$
$$= P_0 \frac{1}{1-\rho}$$
$$\sum_{n=0}^{\infty} P_n = 1$$
(6)

Where,  $P_0 = 1 - \rho$ 

It is clear that the traffic rate  $\rho$  must be less than 1, otherwise the sum of probabilities would not be 1 (not even limited). From (6) to (5) gives the general formula for  $P_n$ :

$$P_{n} = \rho^{n}(1-\rho)$$
$$= \left(\frac{\lambda(1+\chi)}{\mu}\right)^{n}$$
$$P_{n} = \left(1 - \frac{\lambda(1+\chi)}{\mu}\right)$$
(7)

The equation (7) represent a very important result used to obtain all the characteristics of the M/M/1 system.

### 3. Numerical Illustration

The performance of the M/M/1 queueing system is analysed numerically concerning the parameters Values  $\lambda(1 + \chi)$ ,  $\mu$ ,  $\chi$  represent discounts values 10% and 20% of the table and figure. The following table 1 displays the parameters for the number of customers in the queueing system for various values of  $\lambda(1 + \chi)$ ,  $\mu$ .

#### Labor level

An important component to take into account when conducting an assessment study of an automobile assembly plant is the number of personnel engaged in productive operations on the assembly line. Depending on how much automation is used throughout the line, different people are required. The encouraged arrival method is more efficient than the Poisson process.

#### Output of the Problem Evaluation Analysis

The Estimation Analysis was done by calculating the system performance parameters such as idle system, length in system, length in queue, waiting time in system, waiting time in queue and system utilization.

Work Station	χ	Encouraged Arrival rate $\lambda(1 + \chi)/Min$	Mean Service Time (μ)/min	Utilization factor $\frac{\lambda(1+\chi)}{\mu}$
1	0.1	12.1	16.9	0.72
2	0.1	14.3	17.8	0.80
3	0.1	13.2	17.8	0.74
4	0.1	11.0	16.4	0.67
5	0.1	11.0	18.1	0.61
6	0.1	14.3	19.2	0.74
7	0.1	12.1	17.2	0.70
8	0.1	11.0	19.8	0.56
9	0.1	13.2	17.6	0.75
10	0.1	11.0	16.9	0.65
11	0.1	14.3	18.1	0.79
12	0.1	11.0	17.8	0.62
13	0.1	12.1	17.1	0.71
14	0.1	14.3	18.9	0.76
15	0.1	13.2	18.6	0.71
16	0.1	15.4	20.0	0.77

**Table 1:** Encouraged arrival 10% and utilization factor for Markovian model

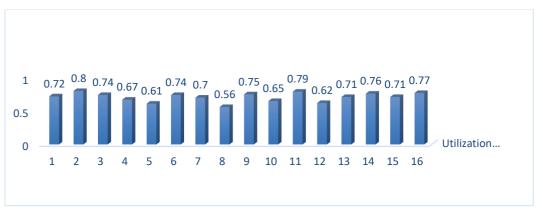


Figure 1: Usage of workstation graph

The utilization factor for each workstation is displayed in **Figure 1**. It is clear from the graph that certain workstations are operating below capacity. This might be as a result of the low amount of automation or labor at such a station.

3.1 Encouraged Arrival 10% of the Queuing System:

In station 1:

 $\lambda(1 + \chi) = 11(1 + 0.1) = 12.1$  parts/min,  $\mu = 16.9$  parts/min

(i) Traffic intensity 
$$\rho = \frac{(\lambda(1+\chi))}{\mu} = \frac{12.1}{16.9} = 0.72$$

- (ii) Idle system =  $1 \rho = 1 0.72 = 0.28$
- (iii) Length in system  $L_s = \frac{(\lambda(1+\chi))}{\mu \lambda(1+\chi)} = \frac{12.1}{16.9 12.1} = \frac{12.1}{4.8} = 2.52$
- (iv) Length in queue  $L_q = \frac{(\lambda(1+\chi))2}{\mu(\mu-\lambda(1+\chi))} = \frac{(12.1)2}{16.9(4.8)} = \frac{146.41}{81.12} = 1.81$
- (v) Waiting time in system  $w_s = \frac{1}{\mu \lambda(1 + \chi)} = \frac{1}{16.9 12.1} = \frac{1}{4.8} = 0.21 \times 60 = 12.6$  sec.
- (vi) Waiting time in queue  $w_q = \frac{(\lambda(1+\chi))}{\mu(\mu-\lambda(1+\chi))} = \frac{12.1}{16.9(4.8)} = \frac{12.1}{81.12} = 0.14 \times 60 = 8.4 \text{ sec}$

Stations	χ	$\lambda(1+\chi)$	μ	ρ	1- <i>p</i>	$L_s$	$L_q$	$W_S$	$W_q$
1	0.1	12.1	16.9	0.72	0.28	2.52	1.81	12.6	8.4
2	0.1	14.3	17.8	0.80	0.20	4.09	3.28	17.4	13.8
3	0.1	13.2	17.8	0.74	0.26	2.87	2.13	13.2	9.6
4	0.1	11.0	16.4	0.67	0.33	2.04	1.37	11.4	7.2
5	0.1	11.0	18.1	0.61	0.39	1.55	0.94	8.4	5.4
6	0.1	14.3	19.2	0.74	0.26	2.92	2.17	14.4	9.0
7	0.1	12.1	17.2	0.70	0.30	2.37	1.67	11.4	8.4
8	0.1	11.0	19.8	0.56	0.44	1.25	0.69	6.6	3.6
9	0.1	13.2	17.6	0.75	0.25	3.0	2.25	13.8	10.2
10	0.1	11.0	16.9	0.65	0.35	1.86	1.21	10.20	6.6
11	0.1	14.3	18.1	0.79	0.21	3.76	2.97	15.6	12.6
12	0.1	11.0	17.8	0.62	0.38	1.62	0.99	9.0	5.4
13	0.1	12.1	17.1	0.71	0.29	2.42	1.71	12.0	8.4
14	0.1	14.3	18.9	0.76	0.24	3.11	2.35	13.2	9.6
15	0.1	13.2	18.6	0.71	0.29	2.44	1.74	11.4	7.80
16	0.1	15.4	20.0	0.77	0.23	3.35	2.58	13.2	10.2

**Table 2**: Encouraged arrival for 10% discounts and utilization factor for a Markovian queuing.

In M/M/1 automobile assembly line problem with 10% encouraged arrival for length in system and queue as well as waiting time in system and queue.

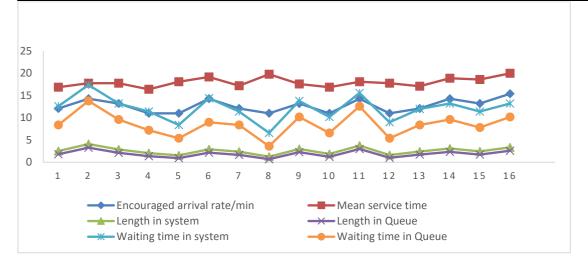


Figure 2: Encouraged arrival of 10% discounts system and queue Size.

Stations $(\lambda)$ $\lambda(1 + \chi)$ PAEAPAEAPAEAPAEAPAEA $(L_s)$ $(L_s)$ $(L_g)$ $(L_q)$ $(W_s)$ $(W_s)$ $(W_g)$ $(W_q)$ 11112.11.862.521.211.8110.212.66.628.421314.32.714.091.983.2812.517.49.1313.831213.22.072.871.392.1310.313.26.979.641011.01.562.040.951.379.411.45.727.251011.01.231.550.680.947.48.44.095.461314.32.102.921.422.179.714.46.559.071112.11.772.371.121.679.711.46.198.481011.01.021.250.520.696.16.63.093.691213.22.143.01.462.2510.713.87.3110.2101011.01.451.860.861.218.710.205.156.6111314.32.553.761,832.9711.815.68.4512.61011.01.281.620.720.997.79.04.325.4 <th></th>											
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Stations	(λ)	$\lambda(1+\chi)$	PA	EA	PA	EA	PA	EA	PA	EA
21314.32.714.091.983.2812.517.49.1313.831213.22.072.871.392.1310.313.26.979.641011.01.562.040.951.379.411.45.727.251011.01.231.550.680.947.48.44.095.461314.32.102.921.422.179.714.46.559.071112.11.772.371.121.679.711.46.198.481011.01.021.250.520.696.16.63.093.691213.22.143.01.462.2510.713.87.3110.210101.101.451.860.861.218.710.205.156.6111314.32.553.761,832.9711.815.68.4512.6121011.01.281.620.720.997.79.04.325.4131112.11.802.421.161.719.812.06.338.4141314.32.203.111.512.3510.213.26.999.6				$(L_s)$	$(L_s)$	$(L_q)$	$(L_q)$	$(W_s)$	$(W_s)$	$(W_q)$	$(W_q)$
21314.32.714.091.983.2812.517.49.1313.831213.22.072.871.392.1310.313.26.979.641011.01.562.040.951.379.411.45.727.251011.01.231.550.680.947.48.44.095.461314.32.102.921.422.179.714.46.559.071112.11.772.371.121.679.711.46.198.481011.01.021.250.520.696.16.63.093.691213.22.143.01.462.2510.713.87.3110.210101.101.451.860.861.218.710.205.156.6111314.32.553.761,832.9711.815.68.4512.6121011.01.281.620.720.997.79.04.325.4131112.11.802.421.161.719.812.06.338.4141314.32.203.111.512.3510.213.26.999.6						-	-			-	-
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	1	11	12.1	1.86	2.52	1.21	1.81	10.2	12.6	6.62	8.4
41011.01.562.040.951.379.411.45.727.251011.01.231.550.680.947.48.44.095.461314.32.102.921.422.179.714.46.559.071112.11.772.371.121.679.711.46.198.481011.01.021.250.520.696.16.63.093.691213.22.143.01.462.2510.713.87.3110.2101011.01.451.860.861.218.710.205.156.6111314.32.553.761,832.9711.815.68.4512.6121011.01.281.620.720.997.79.04.325.4131112.11.802.421.161.719.812.06.338.4141314.32.203.111.512.3510.213.26.999.6	2	13	14.3	2.71	4.09	1.98	3.28	12.5	17.4	9.13	13.8
51011.01.231.550.680.947.48.44.095.461314.32.102.921.422.179.714.46.559.071112.11.772.371.121.679.711.46.198.481011.01.021.250.520.696.16.63.093.691213.22.143.01.462.2510.713.87.3110.2101011.01.451.860.861.218.710.205.156.6111314.32.553.761,832.9711.815.68.4512.6121011.01.281.620.720.997.79.04.325.4131112.11.802.421.161.719.812.06.338.4141314.32.203.111.512.3510.213.26.999.6	3	12	13.2	2.07	2.87	1.39	2.13	10.3	13.2	6.97	9.6
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	4	10	11.0	1.56	2.04	0.95	1.37	9.4	11.4	5.72	7.2
71112.11.772.371.121.679.711.46.198.481011.01.021.250.520.696.16.63.093.691213.22.143.01.462.2510.713.87.3110.2101011.01.451.860.861.218.710.205.156.6111314.32.553.761,832.9711.815.68.4512.6121011.01.281.620.720.997.79.04.325.4131112.11.802.421.161.719.812.06.338.4141314.32.203.111.512.3510.213.26.999.6	5	10	11.0	1.23	1.55	0.68	0.94	7.4	8.4	4.09	5.4
8       10       11.0       1.02       1.25       0.52       0.69       6.1       6.6       3.09       3.6         9       12       13.2       2.14       3.0       1.46       2.25       10.7       13.8       7.31       10.2         10       10       11.0       1.45       1.86       0.86       1.21       8.7       10.20       5.15       6.6         11       13       14.3       2.55       3.76       1,83       2.97       11.8       15.6       8.45       12.6         12       10       11.0       1.28       1.62       0.72       0.99       7.7       9.0       4.32       5.4         13       11       12.1       1.80       2.42       1.16       1.71       9.8       12.0       6.33       8.4         14       13       14.3       2.20       3.11       1.51       2.35       10.2       13.2       6.99       9.6	6	13	14.3	2.10	2.92	1.42	2.17	9.7	14.4	6.55	9.0
91213.22.143.01.462.2510.713.87.3110.2101011.01.451.860.861.218.710.205.156.6111314.32.553.761,832.9711.815.68.4512.6121011.01.281.620.720.997.79.04.325.4131112.11.802.421.161.719.812.06.338.4141314.32.203.111.512.3510.213.26.999.6	7	11	12.1	1.77	2.37	1.12	1.67	9.7	11.4	6.19	8.4
101011.01.451.860.861.218.710.205.156.6111314.32.553.761,832.9711.815.68.4512.6121011.01.281.620.720.997.79.04.325.4131112.11.802.421.161.719.812.06.338.4141314.32.203.111.512.3510.213.26.999.6	8	10	11.0	1.02	1.25	0.52	0.69	6.1	6.6	3.09	3.6
111314.32.553.761,832.9711.815.68.4512.6121011.01.281.620.720.997.79.04.325.4131112.11.802.421.161.719.812.06.338.4141314.32.203.111.512.3510.213.26.999.6	9	12	13.2	2.14	3.0	1.46	2.25	10.7	13.8	7.31	10.2
121011.01.281.620.720.997.79.04.325.4131112.11.802.421.161.719.812.06.338.4141314.32.203.111.512.3510.213.26.999.6	10	10	11.0	1.45	1.86	0.86	1.21	8.7	10.20	5.15	6.6
131112.11.802.421.161.719.812.06.338.4141314.32.203.111.512.3510.213.26.999.6	11	13	14.3	2.55	3.76	1,83	2.97	11.8	15.6	8.45	12.6
14 13 14.3 2.20 3.11 1.51 2.35 10.2 13.2 6.99 9.6	12	10	11.0	1.28	1.62	0.72	0.99	7.7	9.0	4.32	5.4
	13	11	12.1	1.80	2.42	1.16	1.71	9.8	12.0	6.33	8.4
15 12 132 182 244 117 174 91 114 587 780	14	13	14.3	2.20	3.11	1.51	2.35	10.2	13.2	6.99	9.6
10 12 10.2 1.02 2.11 1.17 1.17 7.1 11.1 0.07 7.00	15	12	13.2	1.82	2.44	1.17	1.74	9.1	11.4	5.87	7.80
<u>16</u> 14 15.4 2.33 3.35 1.63 2.58 10.0 13.2 7.00 10.2	16	14	15.4	2.33	3.35	1.63	2.58	10.0	13.2	7.00	10.2

 Table 3: Encouraged Arrival 10% discounts comparing with the Poisson Arrival (PA) model.

Table 3 demonstrate that measuring each station has a substantial influence on the efficacy and efficiency of production operations in encouraged arrival by increasing system size and waiting time when compared to the poisson arrival for 10% discount by utilizing stopwatch time study methods.

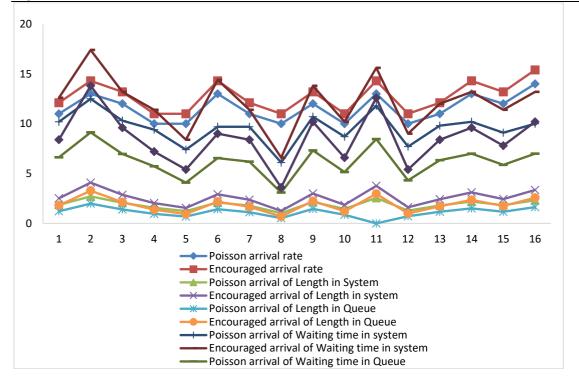


Figure 3: Comparison of poisson arrival to encouraged arrival in systems and queues for 10% discounts.

Stations	$\lambda(1+\chi)$	$L_q$	L <sub>s</sub>	$W_q$	W <sub>s</sub>	$L_q = \lambda (1 + \chi) W_q$	$L_s = \lambda (1 + \chi) W_s$
1	12.1	1.81	2.52	0.14	0.21	1.7	2.54
2	14.3	3.28	4.09	0.23	0.29	3.28	4.14
3	13.2	2.13	2.87	0.16	0.22	2.11	2.90
4	11.0	1.37	2.04	0.12	0.19	1.32	2.09
5	11.0	0.94	1.55	0.09	0.14	0.99	1.54
6	14.3	2.17	2.92	0.15	0.204	2.15	2.92
7	12.1	1.67	2.37	0.14	0.19	1.69	2.29
8	11.0	0.69	1.25	0.06	0.11	0.66	1.21
9	13.2	2.25	3.0	0.17	0.23	2.24	3.04
10	11.0	1.21	1.86	0.11	0.17	1.21	1.87
11	14.3	2.97	3.76	0.21	0.26	3.0	3.72
12	11.0	0.99	1.62	0.09	0.15	0.99	1.65
13	12.1	1.71	2.42	0.14	0.20	1.7	2.42
14	14.3	2.35	3.11	0.16	0.22	2.28	3.15
15	13.2	1.74	2.44	0.13	0.19	1.72	2.51
16	15.4	2.58	3.35	0.17	0.22	2.62	3.38

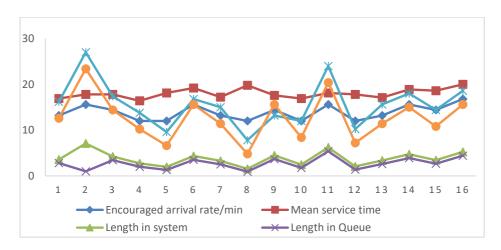
Table 4:	Verification	of Little's law
----------	--------------	-----------------

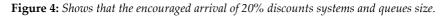
#### 3.2 Encouraged arrival 20% of the queuing system:

Stations	χ	$\lambda(1+\chi)$	(μ)	( <i>ρ</i> )	(1- <i>p</i> )	$(L_s)$	$(L_q)$	$(W_S)$	$(W_q)$
1	0.2	13.2	16.9	0.78	0.22	3.57	2.79	16.2	12.6
2	0.2	15.6	17.8	0.87	0.13	7.09	0.98	27.0	23.4
3	0.2	14.4	17.8	0.80	0.20	4.24	3.43	17.4	14.4
4	0.2	12.0	16.4	0.73	0.27	2.73	1.99	13.8	10.20
5	0.2	12.0	18.1	0.66	0.34	1.97	1.30	9.6	6.6
6	0.2	15.6	19.2	0.81	0.19	4.33	3.52	16.8	15.6
7	0.2	13.2	17.2	0.77	0.23	3.3	2.53	15.0	11.4
8	0.2	12.0	19.8	0.61	0.39	1.54	0.93	7.8	4.8
9	0.2	14.4	17.6	0.82	0.18	4.5	3.68	13.2	15.6
10	0.2	12.0	16.9	0.71	0.29	2.45	1.74	12.0	8.4
11	0.2	15.6	18.1	0.86	0.14	6.24	5.38	24.0	20.4
12	0.2	12.0	17.8	0.67	0.33	2.07	1.39	10.20	7.2
13	0.2	13.2	17.1	0.77	0.23	3.38	2.61	15.6	11.4
14	0.2	15.6	18.9	0.83	0.17	4.73	3.90	18.0	15.0
15	0.2	14.4	18.6	0.77	0.23	3.43	2.65	14.4	10.8
16	0.2	16.8	20.0	0.84	0.16	5.25	4.41	18.6	15.6

**Table 5:** Encouraged arrival for 20% discounts and utilization factor for a Markovian model.

In M/M/1 automobile assembly line problem using the stopwatch time study approach method with 20% encouraged arrival for length in system and queue, as well as waiting time in system and queue.





The (table 6) demonstrate that measuring each station has a substantial influence on the efficacy and efficiency of production operations in encouraged arrival by increasing system size and waiting time

when compared to the poisson arrival for 20% discount by using stopwatch time study approach.

Sta tio	(λ)	$\lambda(1+\lambda)$	$\begin{array}{c} \mathrm{PA} \\ (L_s) \end{array}$	EA $(L_s)$	$\begin{array}{c} \mathrm{PA} \\ (L_q) \end{array}$	EA $(L_q)$	PA (W <sub>s</sub> )	EA (W <sub>s</sub> )	$\begin{array}{c} \mathrm{PA} \\ (W_q) \end{array}$	EA $(W_q)$
<u>ns</u> 1	11	13.2	1.86	3.57	1.21	2.79	10.2	16.2	6.62	12.6
2	13	15.6	2.71	7.09	1.98	0.98	12.5	27.0	9.13	23.4
3	12	14.4	2.07	4.24	1.39	3.43	10.3	17.4	6.97	14.4
4	10	12.0	1.56	2.73	0.95	1.99	9.4	13.8	5.72	10.20
5	10	12.0	1.23	1.97	0.68	1.30	7.4	9.6	4.09	6.6
6	13	15.6	2.10	4.33	1.42	3.52	9.7	16.8	6.55	15.6
7	11	13.2	1.77	3.3	1.12	2.53	9.7	15.0	6.19	11.4
8	10	12.0	1.02	1.54	0.52	0.93	6.1	7.8	3.09	4.8
9	12	14.4	2.14	4.5	1.46	3.68	10.7	13.2	7.31	15.6
10	10	12.0	1.45	2.45	0.86	1.74	8.7	12.0	5.15	8.4
11	13	15.6	2.55	6.24	1,83	5.38	11.8	24.0	8.45	20.4
12	10	12.0	1.28	2.07	0.72	1.39	7.7	10.20	4.32	7.2
13	11	13.2	1.80	3.38	1.16	2.61	9.8	15.6	6.33	11.4
14	13	15.6	2.20	4.73	1.51	3.90	10.2	18.0	6.99	15.0
15	12	14.4	1.82	3.43	1.17	2.65	9.1	14.4	5.87	10.8
16	14	16.8	2.33	5.25	1.63	4.41	10.0	18.6	7.00	15.6

**Table 6:** Encouraged arrival 20% discounts model comparing with the Poisson arrival (PA) model.

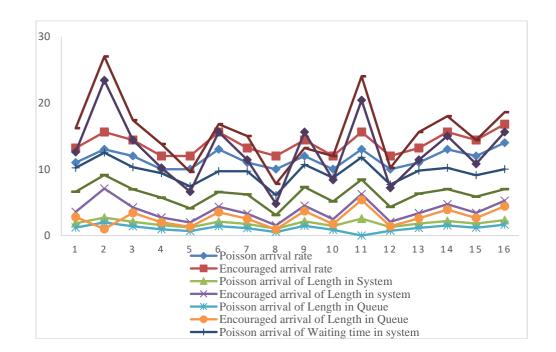


Figure 5: Comparison of poisson arrival to encouraged arrival in systems and queues for 20% discounts.

Station	$\lambda(1+\chi)$	$L_q$	L <sub>s</sub>	$W_q$	$W_s$	$L_q = \lambda (1 + \chi) W_q$	$L_s = \lambda (1 + \chi) W_s$
1	13.2	2.79	3.57	0.21	0.27	2.77	3.56
2	15.6	0.98	7.09	0.39	0.45	7.02	7.02
3	14.4	3.43	4.24	0.24	0.29	3.46	4.18
4	12.0	1.99	2.73	0.17	0.23	2.04	2.76
5	12.0	1.30	1.97	0.11	0.16	1.92	1.92
6	15.6	3.52	4.33	0.26	0.28	4.06	4.37
7	13.2	2.53	3.3	0.19	0.25	2.51	3.3
8	12.0	0.93	1.54	0.08	0.13	0.96	1.56
9	14.4	3.68	4.5	0.26	0.31	3.74	4.5
10	12.0	1.74	2.45	0.14	0.20	1.7	2.4
11	15.6	5.38	6.24	0.34	0.4	5.30	6.24
12	12.0	1.39	2.07	0.12	0.17	1.44	2.04
13	13.2	2.61	3.38	0.19	0.26	2.51	3.43
14	15.6	3.90	4.73	0.25	0.30	3.9	4.7
15	14.4	2.65	3.43	0.18	0.24	2.6	3.46
16	16.8	4.41	5.25	0.26	0.31	4.37	5.21

**Table 7:** Verification of Little's law:

# 4. Results and Discussions

This research provides recommendation to improve the standard of service to be more effective and efficient. The stopwatch time study approach in [9] was used to determine the average service time and distribution of encouraged arrival rates for each workstation. The degree of variation in the materials or components used to make the cars, as well as the manufacturing processes, affect service times. The timelines for the vehicle under consideration's arrival and assembly are summarized in the table. In comparison to the Poisson arrival system, the size of the Markovian encouraged arrival queuing system increased.

# 5. Conclusion

Based on the findings, the queuing problem in an automobile assembly line to improve the standard of service to be more effective and efficient. The encouraged arrival and service distribution data for the system were determined. These data were used to calculate the system performance parameter. The result shows that increasing automation will lead to quicker processing times for parts and lower lead costs. The company will benefit greatly from this study because it will make it easier for management to plan future production by providing them with all the data pertaining to the performance of the company's assembly line.

## References

[1] Syski, R. (1986) Introduction to Congestion Theory in Telephone Systems, 2nd Edition, *Elsevier Science Publisher*, Amsterdam.

[2] Domaschke, J. and Brown, S. (1998) Effective implementation of cycle time reduction, proceeding of the 1998 Winter Simulation Conference, USA.

[3] Sury, R.J. (1971) Aspects of assembly line balancing: *International Journal of Production Research*, Vol. 9 Issue 4, pp.501-512.

[4] Mital, K.M. (2010) Queuing analysis for outpatient and inpatient services: a case study, Management Decision Vol.48 No. 3, pp. 419 – 439.

[5] Muhammad Marsudi and Hani Shafeek (2014) The Application of Queuing Theory in Multi-Stage Production Line, Proceedings of the 2014 *International Conference on* 

*Industrial Engineering and Operations Management,* Indonesia, pp 668 – 675.

[6] Silver, E.A., Pyke, D and Peterson, R. (1998) Inventory Management and Production Planning and Scheduling (Third Edition): Wiley, New York.

[7] Papadopolous H.T., Heavy, C. and Browne, J. (2013) Queuing Theory in Manufacturing System Analysis and Design, Springer Science & Business Media.

[8] A.M. Adeyinka, B.Kareem (2018) Application of queuing theory in solving assembly line problem, *International journal of engineering research and technology* Vol. 7 Issue 06, pp.344-351.

[9] Budiman, I., Sembiring, A. C., Tampubolon, J., Wahyuni, D., & Dharmala, A. (2019, July). Improving effectiveness and efficiency of assembly line with a stopwatch time study and balancing activity elements. In Journal of Physics: Conference series (Vol. 1230, No. 1, p.012041). IOP Publishing.

[10] Gross, D. and Harris, C.M. (1985) Fundamentals of Queuing Theory, Wiley, New York.

[11] Prabhu, N.U. (1994) Foundations of Queuing Theory: Ithaco, New York: Khuwar Academic Publisher.

[12] Adam, E. E., & Ebert, R. J. (1992). Production and Operation Management; Concepts, Models, and Behavior (fifth edition ed.). Englewood Cliffs: Prentice Hall.

[13] Banks J., Carson J.S, Nelson B. L. and Nicol D. M. (2000). Discrete-Event System Simulation, Prentice Hall, Upper Saddle River NJ. Bartholdi, J.J (1993). Balancing two-sided assembly lines: A case study. *International Journal of Production Research*. 31(10): 2447-2461.

[14] Becker, C., & Scholl, A. (2006). A survey on problems and methods in generalized assembly line balancing. *European journal of operational research*, 168(3), 694-715.

[15] Boysen, N., Fliedner, M., & Scholl, A. (2007). A classification of assembly line balancing problems. *European journal of operational research*, 183(2), 674-693.

[16] Merengo, C., Nava, F., & Pozzetti, A. (1999). Balancing and sequencing manual mixedmodel assembly lines. *International Journal of Production Research*, 37(12), 2835-2860.

[17] Chakravarty, A. K., & Shtub, A. (1986). A cost minimization procedure for mixed model production lines with normally distributed task times. *European Journal of Operational Research*, 23(1), 25-36.

[18] Baybars, I. (1986). A survey of exact algorithms for the simple assembly line balancing problem. *Management science*, 32(8), 909-932.

[19] Bartholdi, J. J. (1993). Balancing two-sided assembly lines: a case study. *International Journal of Production Research*, 31(10), 2447-2461.

[20] Bard, J. F. (1989). Assembly line balancing with parallel workstations and dead time. *The International Journal of Production Research*, 27(6), 1005-1018.